

TCC Group Holdings Co. Ltd.
Corporate Sustainable Development Committee
2nd Term, 10th Meeting

Meeting Minutes



August 12, 2026

TCC Meeting Minutes

One: The Chairperson called the TCC meeting to order

Time: 11:00 AM, August 12, 2026 (Wednesday)

Location: 12th Floor, Multimedia Conference Room, TCC Building, or via video conference

Attendees: An-Ping Chang, Yao-Hui Cheng, Li-Xin Wang, Jin-Shan Wang, Ling-Tai Zhou, Hsiu-Ling Lin

Participants: Jian-Qiang Huang (Business Group General Manager), Jian-Quan Wang (Business Group General Manager), Feng-Ping Liu (Deputy General Manager, represented by Chia Tang, Manager), Yu-Chun Yeh (Deputy General Manager), Paul Ge (Deputy General Manager), Chia-Pei Wei (Deputy General Manager), Ming-Jen Yu (Chief Financial Officer), Cheng-Fu Yao (General Manager, Operations Center in Hangzhou), Wei Tian (General Manager, Operations Center in Guangdong and Guangxi), Wei Li (Deputy General Manager, Business Strategy Center), Cen-Wei Lan (Deputy General Manager of Finance), Chen-Jia Song (Executive Deputy General Manager), Yi-Ching Chung (Senior Associate, Finance Department), Kuo-Hung Yeh (Senior Associate, Audit Office), Chia-Jou Lai (Senior Associate, Legal & Compliance Department), Kuo-Yuan Li (Associate, General Affairs Department), Chong-Zhi Hong (Director, Business Department), Shih-Sheng Liang (Occupational Safety and Health Supervisor), Chao-Kuei Lin (Manager, Supply Management Department), Ji-Jing Chen (Plant Manager), Chen-Yuan Chen (Plant Manager), Ting-Liang Tsai (Plant Manager), Wen-Jen Hsieh (Plant Manager), Tzu-Yang Wu (Plant Manager), Li-Wen Tsai (Chairman, [Ta-Ho Maritime Corp.]), Min-Hsiung Hsieh (General Manager, [Ta-Ho Maritime Corp.]), Hsiao-Ling Wu (General Manager, [Taiwan Transport & Storage Corp.]), Kun-Lung Li (General Manager, [TCCI]), Yi-Hsiu Liu (General Manager, [TCC Assets]), Jing-Gui Wei (Deputy General Manager, [Ho-Ping Power Plant], also General Manager, [Ho-Ping Operations Management]), Ping-Huang Chuang (General Manager, [Hoping EcoPort]), Ming-Ta Li (Acting General Manager, [TCC Green Energy]), Jin-Yi Chen (General Manager, [Kuan-Ho Refractories]), Yin-Fa Shen (Associate, [Feng Sheng]), Chih-Jen Liu (General Manager, [Wenshan General Wastes]), Kuo-Yu Tsai (Chief Secretary), Yi-Ting Cheng (Senior Manager), Yi-Chung Chen (Senior Associate), Pin-Chi Wang (Director), Ping-Han Wu (Senior Assistant Manager), Tzu-Yi Chiang (Assistant Manager), Kuo-Ting Ku (Supervisor), Hsiang-Cheng Hsu (Researcher), Yu-Chu Lin (Researcher)

Chairman: An-Ping Chang

Recorder: Yu-Chu Lin

Two: Work Reports

I. E.SUN Financial Holdings: AI Transformation and Governance Practices Sharing

E.SUN Financial Holdings adopted a top-down AI transformation strategy led by the Chairman, requiring senior executives to complete AI training certification while promoting organization-wide adoption through mechanisms such as job rotation, internal competitions, and hackathons. Organizationally, responsibilities are divided among the IT, digital finance, and cybersecurity divisions, with AI applications spanning personal and corporate banking; meanwhile, benefits are assessed from both quantitative and qualitative perspectives. In terms of data governance, large language models and retrieval-augmented generation (RAG) technology are used to convert enterprise documents into searchable knowledge. In accordance with the Financial Supervisory Commission's Responsible AI guidelines, data screening and encoding mechanisms have been established to de-identify sensitive information before submission to external models. Concurrently, plans are in place to deploy on-premises models to balance cost and cybersecurity requirements.

(Shared by Chih-Hsing Chang, Chief Technology Officer, E.SUN Financial Holdings)

Three: Discussion Items

Proposal 1

Proposal: TCC's 2025 Sustainability Report has been compiled and is scheduled to be uploaded to the Taiwan Stock Exchange's Market Observation Post System by August 31, 2026. This proposal is submitted for deliberation.

Description:

- I. This report was prepared in accordance with the company's internal control system and management procedures governing sustainability information, with reference to the Taiwan Stock Exchange's Rules Governing the Preparation and Filing of Sustainability Reports by TWSE Listed Companies and the European Union's Corporate Sustainability Reporting Directive (CSRD), among other disclosure standards. The disclosure scope of this report covers 100% of the consolidated reporting boundary, with quantitative revenue coverage increasing from 86% in 2024 to 100%. The company's sustainability internal control team has verified and signed off on all data. For the first time, the ISSA 5000 standard was adopted ahead of schedule, and an AA1000 AS V3 moderate-level assurance assessment was added. Environmental, occupational safety and health, and supply chain data for the Taiwan and Mainland China cement and environmental business groups have passed third-party verification, with assurance quality being raised to the highest level under AA1000.

II. The report's disclosure framework follows two external commitments—namely, the Comprehensive Climate Commitment and the Comprehensive Care Commitment—and is driven by two strategies (materials innovation and energy positioning) and six pillars (financial resilience, operations, climate technology, R&D, ESG, and global talent and culture) to advance sustainable development. As the Group has expanded to encompass 11 industries, this year's disclosure indicators exceeded 800. To balance readability with AI-search friendliness, a dedicated 36-page executive summary was created; the total number of pages was reduced by 3.5%, and key performance data were reformatted in plain text to facilitate AI extraction.

(Proposed by Assistant Manager Tzu-Yi Chiang, Sustainability Development Committee Executive Group)

Resolution: Approved as proposed.

Four: Extemporaneous Motions

None.

Five: Adjournment

All attending members agreed to adjourn the meeting.